Health Care Compliance Association

HCCA Update: 60-Day Overpayment Rule Considerations

November 18, 2016
Sara Kay Wheeler

Goals of Session

• Overview of Enforcement and Compliance Environment

• Mechanics of the 60-Day Rule

• Operationalizing the 60-Day Rule: Key Questions and Considerations

• Questions
Enforcement and Compliance Environment

Complex Enforcement and Compliance Environment

- Expanding Universe of “Examiners”
- Utilizing More Sophisticated Investigation and Auditing Techniques
- Powerful Weapons and Innovative Theories of Recovery
- Enhanced Expectations for Effective Risk Mitigation and Compliance Program Expectations
Enforcement Environment

- Increased *Qui Tam* cases.
- Increased FCA penalties.
  - The *minimum* per claim penalty increased to $10,781, and the *maximum* increased to $21,563.
- New breed of whistleblower.
- *Universal Health Services, Inc. v. United States ex rel. Escobar.*
- Enhanced Medicaid enforcement.

FCA Enforcement of 60-Day Rule

  - Healthcare provider erroneously submitted claims to Medicaid for payment due to a software error. The provider failed to fully investigate and identify all overpayments until two years later.
  - The court interpreted “identification” to include situations where “*a person is put on notice that a certain claim may have been overpaid.*”
- Parties settled for **$2.95 million** on August 23, 2016
FCA Enforcement of 60-Day Rule

- **August 2015: Pediatric Services of America Settlement**
  - $6.88 million settlement to resolve allegations that provider, among other things, failed to investigate credit balances on its book to determine whether the credit balances resulted from overpayments made by federal healthcare programs.
  - DOJ described the settlement as “the first of its kind” and “precedent-setting.”

OIG Audit – NY Pres. (August 2016)

- OIG released audit findings for New York Presbyterian Hospital.
- Published by OIG in August 2016 but audit period covered calendar years 2011 and 2012.
- Sample of 285 claims resulted in findings of an alleged overpayment of over $800K.
  - On the basis of that sample, OIG extrapolated to a universe of 3,884 claims, resulting in a total alleged overpayment of over $14 million.
OIG Audit – NY Pres. (Cont’d)

- OIG recommended that the hospital “exercise reasonable diligence to investigate the potential overpayments outside of the Medicare reopening and recovery periods and work with the Medicare contractor to return any identified overpayments . . . in accordance with the 60-day repayment rule.”

- Hospital’s response:
  - All claims reviewed were subject to statutory and administrative finality limitations;
  - Time-barred claims are not Overpayments; and
  - Claims for which the hospital disagreed with OIG’s findings were not “identified” overpayments under the 60-day rule.

Individual Accountability: 1 Year Post Yates Memo

- Yates Memo Overview
  - On September 9, 2015, Deputy Attorney General, Sally Quillian Yates, issued a memorandum (the Yates Memo) regarding individual accountability for corporate wrongdoing.
  - Provides guidance for both civil and criminal investigations.
  - Emphasizes the need to hold individuals who perpetrated corporate wrongdoing accountable.

- Discuss Impact of Yates Memo
1 Year Post Yates Memo: Enforcement Examples

Former Tuomey CEO to personally pay $1 million to settle False Claims Act case

Legal & Regulatory Issues
Ex-hospital CFO, physicians guilty in $580M kickback scheme
Written by Emily Allen (writer) | Simon | November 25, 2015 | Print | Email

The ex-CFO of the now-defunct Pacific Hospital in Long Beach, Calif., was among those who recently reached a plea agreement with prosecutors for his involvement in a fraud scheme that generated $500 million in false billings, according to the Department of Justice.

Others involved in the scheme, including two orthopedic surgeons, have agreed to plead guilty in coming weeks.

The 15-year-long fraud scheme involved Pacific Hospital’s former CEO and others submitting bills to workers’ compensation insurers and the U.S. Department of Labor for spinal surgeries.

The surgeries were performed on patients who had been referred by dozens of physicians.

1 Year Post Yates Memo: Enforcement Examples (cont’d)

Law360, New York (August 10, 2016, 1:53 PM ET) -- The former chief financial officer of an Alabama nonprofit health clinic for the poor and homeless will serve 17 years in prison and forfeit nearly $2 million for her role in an $11 million fraud against two clinics and the federal government, the U.S. Department of Justice announced Tuesday.

Terri McGuire Hollicia, 50, has pled guilty to participating in a scheme involving siphoning federal grant money given to Birmingham Health Care and Central Alabama Comprehensive Health to private entities and then to private individuals, including herself. Chief U.S. District Judge Karen O. Bowdre sentenced Hollicia to 17 years in prison in the scheme in which prosecutors say she personally profited about $1.7 million.

Ex-Clinic CFO Gets 17 Years After Taking $11M From Grants
By Emily Allen
Law360, New York (August 10, 2016, 1:53 PM ET) -- The former chief financial officer of an Alabama nonprofit health clinic for the poor and homeless will serve 17 years in prison and forfeit nearly $2 million for her role in an $11 million fraud against two clinics and the federal government, the U.S. Department of Justice announced Tuesday.

Terri McGuire Hollicia, 50, has pled guilty to participating in a scheme involving siphoning federal grant money given to Birmingham Health Care and Central Alabama Comprehensive Health to private entities and then to private individuals, including herself. Chief U.S. District Judge Karen O. Bowdre sentenced Hollicia to 17 years in prison in the scheme in which prosecutors say she personally profited about $1.7 million.

Chairman of the Board and Senior Vice President of Reimbursement Analysis to Pay an Additional $1.5 Million
North American Health Care Inc. (NAHC), its chairman of the board, John Shore, and its senior vice president of Reimbursement Analysis, Margaret Childs, have agreed to pay a total of $5 million to resolve allegations that they violated the False Claims Act by causing the submission of false claims to government health care programs for medically unnecessary rehabilitation therapy services provided to residents at NAHC’s skilled nursing facilities.

Head of the Justice Department’s Civil Division, “Health care providers who will be held accountable if they seek unnecessary services or treatments.”
OIG’s Focus on Individual Accountability: CIA Developments

Example of Management Certification Provision

...and that report to OIG, in writing, any changes in the composition of the Board's management team that would affect the Board's ability to perform the duties necessary to meet the obligations as the CIA within 15 days after such changes.

4. Management Certification

A. OIG's role in the responsibilities set forth in this Act for all Covered Persons, including employees: The certified individual (Certifying Employee) is specifically expected to notify the OIG of any changes within their area of responsibility and shall annually verify that the applicable certifications are in compliance with the Act and to the Board. These certifications shall include at a minimum the following:

- Chief Executive Officer
- Chief Financial Officer
- Chief Legal Officer
- Chief Compliance Officer
- Vice President, Programs of Intelligence
- Vice President, Programs of Counterintelligence
- Chief, Office of Compliance

Each Certifying Employee shall sign a certification that states:

“I have been trained and understand the compliance requirements and responsibilities as they relate to [insert name of department], an area under
my supervision. My job responsibilities include ensuring compliance with regard to [insert name of department] with all applicable Federal health care program requirements, obligations of the Corporate Integrity Agreement, and [insert additional responsibilities as applicable].

I hereby certify, to the best of my knowledge, except as otherwise described herein, that [insert name of department] is in compliance with all applicable Federal health care program requirements and the obligations of the Corporate Integrity Agreement. I understand that this certification is being provided to and relied upon by the United States.”

Escalating Compliance Program Expectations

- Mandatory Compliance Programs (ACA § 6401(a)(8))
- DOJ Compliance Counsel
- CIA Trends
  - Enhanced Board Oversight
  - Compliance Expert
  - Active Risk Assessment and Mitigation
CIA(s): Risk Assessments

Example of Risk Assessment and Internal Review Process

E. Risk Assessment and Internal Review Process

Within 120 days after the Effective Date, [REDACTED] shall develop and implement a centralized annual risk assessment and internal review process to identify and address risks associated with the submission of claims for items and services furnished to Medicare and Medicaid program beneficiaries. The risk assessment and internal review process shall include:

1. An annual risk assessment process to evaluate and reduce potential risks associated with the submission of claims, including any internal audit and monitoring of the potential risk and remediation of identified risks.
2. A reporting process for identified risks and potential risks that is safeguarded and audited to ensure compliance with the requirements for risk assessment and internal review.
3. A process to develop and implement risk mitigation strategies.
4. A process to ensure the timely and accurate submission of claims for Medicare and Medicaid program beneficiaries.

The risk assessment and internal review process shall be made available to CMS upon request.

7. Disclosures

Provision of Federal Health Care Program Compliance Program, and similar health care program compliance activity shall be continued in a manner that is consistent with the provisions of this Program. This Program shall be written by King & Spalding, and shall be updated and maintained in accordance with the requirements of this Program. This Program shall be available to CMS upon request.

CIA(s): Board Resolutions

At a minimum, the resolution shall include the following language:

"The Board of Directors (or name of applicable committee of the Board) has made a reasonable inquiry into the operations of the [REDACTED] Compliance Program including the performance of the Compliance Officer and the Compliance Committee. Based on its inquiry and review, the Board (or applicable committee of the Board) has concluded that, in the best of its knowledge, [REDACTED] has implemented an effective Compliance Program to meet Federal health care program requirements and the obligations of the CIA."
CIAs: Retention of a Compliance Expert

Focus on Voluntary Self-Disclosures

- Recent Remarks from OIG Inspector General At HCCA Compliance Institute (April 2016)
  - **Self-disclosure** is now the mark of an effective compliance program.
  - **Self-correction** was specifically emphasized by Daniel Levinson as a pillar in the pursuit of the establishment of a strong healthcare institution.

- At its core, the 60-day overpayment rule is a combination of self-disclosure and self-correction.
Updated OIG Permissive Exclusion Authority

- Confluence of industry developments reflected in updated OIG permissive exclusion guidance.
- On April 18, 2016, OIG issued a revised policy statement containing the new criteria that OIG intends to use in implementing its permissive exclusion authority under 42 U.S.C.A. § 1320a-7(b)(7) (Revised Policy).

**Risk Spectrum**

- **Highest Risk**
- **Lower Risk**

<table>
<thead>
<tr>
<th>Exclusion</th>
<th>Heightened Scrutiny</th>
<th>Integrity Obligations</th>
<th>No Further Action</th>
<th>Release (Self-Disclosure)</th>
</tr>
</thead>
</table>

**Updated OIG Permissive Exclusion Authority (cont’d)**

- **Examples of Key Aspects of the Revised Policy**
  - **Individual Accountability**
    - In the case of an individual, if the individual organized, led, or planned the unlawful conduct, this indicates higher risk.
    - In the case of an entity, if individuals with managerial or operational control at or on behalf of the entity organized, led, or planned the unlawful activity, this indicates higher risk.
    - If the person’s cooperation resulted in criminal, civil, or administrative action or resolution with or against other individuals or entities, this further indicates lower risk.
  - **Internal Investigations**
    - If the person initiated an internal investigation *before becoming aware of the Government’s investigation to determine who was responsible for the conduct*, and shared the results of the internal investigation with the government, this indicates lower risk.
    - If the person *self-disclosed the conduct* cooperatively and in good faith as a result of the internal investigation, *prior to* becoming aware of the Government’s investigation, this indicates lower risk.
Updated OIG Permissive Exclusion Authority (cont’d)

- Examples of Key Aspects of the Revised Policy (cont’d)
  - Compliance Program
    - The existence of a compliance program that incorporates the seven elements of an effective compliance program does not affect the risk assessment.
    - The absence of a compliance program that incorporates the seven elements of an effective compliance program indicates higher risk.
    - If the entity has devoted significantly more resources to the compliance function, this indicates lower risk.
  - History of Self Disclosures
    - If the person has a history, prior to becoming aware of the investigation, of significant self-disclosures made appropriately and in good faith to OIG, CMS (for Stark law disclosures), or CMS contractors (for non-fraud overpayments), this indicates lower risk.

Mechanics of the 60-Day Rule
The Affordable Care Act Law

- March 23, 2010: Enactment of the Affordable Care Act (ACA)

- Section 6402(a) of the ACA (now codified at 42 U.S.C. § 1320a-7k(d)):
  
  - A person who has received an overpayment must report and return the overpayment within either 60 days after the date on which the overpayment was identified or on the date any corresponding cost report is due, whichever is later.
  
  - The term “overpayment” means any Medicare or Medicaid funds that a person receives or retains to which the person, after applicable reconciliation, is not entitled.

Failure to report and return an overpayment can result in False Claims Act (FCA) and Civil Monetary Penalties (CMP) liability, as well as exclusion from participation in federal health care programs.

The Affordable Care Act Law

- Section 6402(a)’s obligation to report and return overpayments applies to:
  
  - Providers
  - Suppliers
  - Medicaid Managed Care Organizations
  - Medicare Advantage Organizations
  - Prescription Drug Plan Sponsors

- CMS was charged with issuing implementing regulations. However, Section 6402(a) did not require implementing regulations to become effective.
"Identification" Defined: A/B Final Rule

- Medicare Parts A/B Final Rule: New regulatory definition in 42 C.F.R. § 401.305(a)(2)
  
  - An overpayment is identified “when the person has, or should have through the exercise of reasonable diligence, determined that the person has received an overpayment and quantified the amount of the overpayment.”

- This definition includes two key concepts:
  1. Concept of reasonable diligence
  2. Quantification
Concept of Reasonable Diligence

- The finalized definition of “identification” incorporates concept of “reasonable diligence.”

- In the Final Rule, CMS stated that reasonable diligence includes both proactive compliance activities and reactive investigative activities.
  - Size and scope of compliance programs will vary, but having no compliance activities may expose the provider to liability.

- When does the 60-day clock begin to tick?
  1. When the exercise of reasonable diligence is completed, or
  2. If there is a failure to exercise reasonable diligence, on the day when the person received credible information of a potential overpayment.

Credible Information of Potential Overpayments

- Keyword—Potential Overpayments.

- Receipt of “credible information” triggers a duty to investigate.
  - “Credible information” is not specifically defined, but includes information that “supports a reasonable belief that an overpayment may have been received.”
  - CMS specifically rejected an evidentiary standard—instead adopted credible “information” standard.
Potential Sources of “Credible” Information (Not Exhaustive)

- Certain hotline reports
- Subpoenas
- ZPICs
- QIOs
- MACs
- RACs
- CERTs
- Internal compliance reviews/audits
- OIG audits
- Compliance exit interviews
- Revenue spikes
- Ineligible persons
- Qui Toms

Quantifying a Potential Overpayment

- For Medicare Parts A/B, an overpayment is not “identified” until quantified (although there are time constraints for quantifying).
  - Prior to the issuance of the final Medicare Parts A/B rule, there was significant discussion in the industry regarding quantification issue.
  - Quantifying an overpayment can present numerous complexities and can involve significant effort.
    - Can use “statistical sampling, extrapolation methodologies and other methodologies as appropriate to determine the amount of the overpayment, rather than identifying every claim.”
    - Must explain in an overpayment report how the amount of the overpayment was calculated if statistical and extrapolation methods are used.
### Medicare Parts A/B Overpayment Final Rule: Timeline

**Final Rule’s General Timeframes for Reporting and Returning Medicare A and B Overpayments**

<table>
<thead>
<tr>
<th>Event</th>
<th>Timeframe</th>
</tr>
</thead>
<tbody>
<tr>
<td>Receipt of “Credible Information”</td>
<td>No More than 6 Months to Investigate and Quantify</td>
</tr>
<tr>
<td>of a Potential Overpayment</td>
<td>Potential Overpayments (absent “extraordinary circumstances”)</td>
</tr>
<tr>
<td></td>
<td>60 days to report and return the Overpayments</td>
</tr>
</tbody>
</table>

---

**Triggers Duty to Investigate**

- Unless “Extraordinary Circumstances,” No More Than 8 Months to Investigate and Report and Refund Medicare Parts A and B Overpayments

---

### Lookback Period

- Pursuant to the Medicare Parts A/B Final Rule, Medicare Parts A/B overpayments must be reported and returned “only if a person identifies the overpayment within **six years** of the date the overpayment was received.”

- **Maximum Threshold** - providers should not be foreclosed from using a more limited lookback period if justified by the relevant circumstances (coverage change or EHR system conversion).

- Practical challenges of lookback period:
  - Recordkeeping difficulties
  - Evolving regulatory standards
  - Audit resources
  - Potential need for statistical sampling resources
Operationalizing the 60-Day Rule: Key Questions and Considerations

How to Effectively Implement the 60-Day Rule?

- High Stakes -- Darling of Govt./Whistleblowers
- Complex Organization / Numerous Impacted Stakeholders
- Complex law and regulation – many gray areas
- How to prioritize limited resources
What is Considered an Overpayment under the 60-Day Rule?

- Overpayment is defined to include “any funds that a person receives or retains under sub-chapter XVIII or XIX to which the person, after applicable reconciliation, is not entitled under such subchapter.” 42 U.S.C. § 13201-7.
- Consider potential scenarios involving funds that arguably could be received outside of sub-chapter XVIII or XIX
  - Certain research grants provided by the National Institute of Health.
- CMS explicit that cause of overpayment does not impact the provider’s obligations to report and return.
  - Overpayments must be returned even if provider not at fault.
What Falls Under the 60-Day Rule Overpayment Umbrella?

- Payments for non-covered services
- Duplicate payments
- Medicare payments when another party responsible for payment
- Inappropriate coding or upcoding
- Payments received in violation of AKS or Stark
- Medicare and Medicaid HMO payments
- EHR incentive payments
- Value-based program payments
- Accountable Care Organization shared savings

Note: This list is not exhaustive.

Credible Information – Application to Multi-Hospital Systems?

Hospital A

Hospital B

Hospital C

Credible information of potential overpayment
Who determines what is “credible information” of potential overpayment?

- Who at your organization has the authority to determine what is “credible information”?
- Who is responsible for documenting all important decisions regarding the investigation of potential overpayments, including whether (and when) certain information was ultimately determined to be a “credible” source of information?

How are potential sources of “credible information” analyzed?

- What standards are used?
- How is this analysis documented?
Who keeps an eye on the 60-day timelines?

- Who determines when the timeline for the 60-day analysis is triggered?
- Who is responsible for tracking the 60-day and 6-month investigation timeframes?
- What tools are used to keep track of these deadlines?

Timeline Considerations: What is Subject to the Initial 6-Month Deadline?

- Credible Information determined for Issue 1
- Credible Information determined for Issue 2

Issue 1 investigation/refund timeline

Issue 2 investigation/refund timeline
Policies, Procedures and Protocols

• Assessment of Key Policies
  — Overpayment policy
    — All payors?
    — Separate policy for Federal payors?
  — Internal investigations policy
    — Important in light of 6 month investigation timeline articulated in Final Rule
    — Lookback period considerations – who determines investigation look-back period?

Policies, Procedures and Protocols

• Assessment of Key Procedures and Protocols
  — Audit protocols
  — Self-disclosure processes
  — Others

• Who at your organization is responsible for leading assessment of policies, procedures and protocols?
Additional Considerations

• Appeals/Contractor Denials.
  • CMS stated that it believes that “contractor overpayment determinations are always a credible source of information for other potential overpayments.”
  • Given this commentary, consider evaluating who within the organization reviews appeal decisions and makes determinations regarding whether to appeal particular decisions.

Additional Considerations (cont’d)

• Consider industry recognized error rates
  — For example, QIO patient status reviews
  — Government and qui tam relators may attempt to use error rates as a sword:
Additional Considerations (cont’d)

• Refunding Logistics/Documentation
  — Consider overpayment refund strategies with relevant payors
    — How much information regarding efforts to comply with the 60 day rule will be provided?

Additional Considerations (cont’d)

• Providers may face challenges in ensuring contractors process voluntary refunds.
  — Consider potential need for follow-up.
  — Consider advantages of providing certain voluntary refunds through checks, rather than electronic processing.
  — How are refunds documented?
Q&A

Sara Kay Wheeler
King & Spalding
(404) 572-4685
skwheeler@kslaw.com