

**Risk Assessment Scoring Matrix**

Score	Impact to the Organization			Vulnerability		Controls
	Reputation	Financial	Legal	Likelihood of Risk	Detectability	Controls
1	Little or no reputational risk	Loss is less than \$_____ of gross revenue or expense (excluding legal fines/penalties)	Technical violation of law or regulation. Little or no fine probable.	Low risk, unlikely to occur. Historical and industry experience show low likelihood of occurrence.	Failures are likely to be detected. Process is directly supervised. Automated safeguards for identifying variations/errors.	Internal and/or automated controls proven to be highly effective in mitigating all risk
2	Slight reputational risk. Possible bad press but no significant patient, physician, constituent fallout.	Loss between \$_____ of gross revenue or expense	Civil fines and/or penalties up to \$_____ possible, but little risk of exclusion, CIA, loss of accreditation/licensure.	Slight risk, historical industry experience shows some likelihood however not experienced in organization to date; simple well understood process; competency demonstrated - less likely to fail	Slight risk that failure will not be detected - process failures; moderate safeguards in place; partially automated process with moderate management oversight	Routinely audited and/or tested. Performance metrics are established, routinely reviewed and show little variation. Current policies and procedures exist. Employee training and competency established. Well-prepared to manage this risk appropriately based on implemented risk management plans.
3	Moderate reputational risk. Probable bad press. Probable modest physician, patient and/or constituent fallout.	Loss between \$_____ of gross revenue or expense.	Civil fines and/or penalties up to \$_____ probable. Modest risk of exclusion, CIA possible.	Moderate risk of occurrence within next 12 months;	Moderate risk that failure will not be detected. Limited safeguards in place to identify failure prior to occurrence. Partially automated process with limited management oversight.	Periodically audited and/or tested. Corrective action plans developed and tested for effectiveness. Limited performance metrics established.
4	Significant negative press coverage. Significant patient, physician and/or constituent fallout.	Loss between \$_____ of gross revenue or expense.	Civil fines and/or penalties up to \$_____ probable. Loss of business unit licensure/accreditation. Exclusion possible. CIA probable.	Significant risk; likelihood of occurrence complex and/or manual process	Significantly difficult to detect prior to failure; manual safeguards in place to identify failures; no automated processes; periodic management oversight	Management Review and approval required. Process not audited or tested or infrequently audited or tested. Limited policy or procedure guidance.
5	Extensive and prolonged negative press coverage. Significant sponsor/board questions of management. Extensive patient, physician, and/or constituent fallout.	Loss greater than \$_____ of gross revenue or expense.	Criminal conviction and/or exclusion. Fines, penalties and or legal exposure in excess of 1% net revenue. CIA certain.	High risk of occurrence. Likely to occur in next 12 months. Highly complex process with numerous hand-offs. Relies on extensive specialized skills.	Extremely hard to detect prior to failure. Highly automated with little or no human intervention, oversight or control. No built-in safeguards, cross checks, or other mechanisms to identify errors/failures prior to submission/completion.	No formal controls in place.