Risks and Hot Spots in DME

HCCA Nashville Regional Conference
November 17, 2017

Agenda

— Durable Medical Equipment (DME) overview
— Healthcare industry transformation
— DME industry trends and challenges
— OIG work plan and recent DME enforcement cases
— Compliance challenges with DME products and control considerations
What is DMEPOS?

Durable medical equipment, prosthetics, orthotics and supplies (hereafter, DME)

Criteria
- Durable (can withstand repeated use)
- Used for a medical reason
- Not usually useful to someone who isn’t sick or injured
- Used in your home
- Has an expected lifetime of at least three years

Covered by Medicare Part B
- Rent
- Buy
Examples of DME

- Oxygen equipment
- Hospital beds
- Mobility assistive equipment (canes, wheelchairs, walkers, power mobility devices)
- Diabetic supplies (insulin pumps, monitors, test strips)
- Infusion pumps and supplies

DME Industry primer

- Valued at $140.9 billion in 2015; expected to reach $242.1 billion by 2024
- Chronic conditions, such as heart disorders, cancer, gynecological disorders, and neurological disorders are on a rise
- Home health is a cost effective alternative to lengthy hospital stays
Change agents in the healthcare industry driving risks

Healthcare transformation

From...
- Non-integrated care (Institutions)
- Addiction to “volume”
- Treating episodes of sickness
- Vertical networks
- Client focused
- Retroactive

To...
- Coordinated care (in own home)
- Focus on quality and value
- Wellness, prevention and disease management
- Horizontal networks
- Patient focused (consumerism)
- Real time and predictive
Healthcare transformation (continued)

Change agents in the healthcare industry driving risks

Unsustainable COST driving reform

REGULATORY UNCERTAINTY – Repeal and replace of ACA

REFORM focuses on improving cost efficiency and quality of care via initiatives

MODELS require greater focus on data, population health dynamics and business-to-consumer interaction

INITIATIVES challenge traditional insurer and provider model

DME industry trends and challenges
DME Macro Trends

Spending on DME is expected to accelerate
- Demographic trends
- Preference for home-based care
- Increase in insured populations

Regulatory changes are impacting reimbursement
- Competitive bidding is now the norm (respiratory, mobility, & beds)
- Bidding to extend to other categories
- Reduced reimbursement pressures providers to reduce costs

Greater risk-sharing and pay for performance drive new contract models

Decreasing operating margins challenge management teams
- Aggressive cost optimization
- Leveraging technology, analytics and and business intelligence
- Optimize revenue cycle and reduce leakage

OIG work plan and recent DME enforcement cases
Why are we still talking about DME?

2017 OIG work plan

New focus areas
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- **Part B services during non-Part A Nursing Home Stays**
  - Study will determine the extent of inappropriate Part B payments for DME provided to nursing home residents during non-Part A stays in 2015.
- **Positive Airway Pressure Device (PAPs):** supplier compliance with documentation requirements for frequency and medical necessity
  - Orders must specify type of supplies and the frequency with which the supplies must be replaced
  - Beneficiaries (or caregivers) must request refills of repetitive supplies before suppliers dispense them
- **Orthotic Braces:** Reasonableness of Medicare payments compared to amounts paid by other payers
  - Since 2009, Medicare payments for certain knee braces has almost tripled.
  - Compare Medicare payments for orthotic braces to amounts paid by non-Medicare payers to identify potentially wasteful spending.
  - Estimate financial impact of aligning Medicare fee schedule with those of non-Medicare payers.

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2017 OIG work plan (continued)

New focus areas
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- **Supplier compliance with payment requirements**
  - Orthotic braces
  - Nebulizer machines and related drugs
  - OIG is going to review Part B payments for these items to determine if they were medically necessary and supported in accordance with Medicare requirements
- **Rent vs. lump sum payment**
  - Power mobility devices
  - Osteogenesis stimulators
- **Power mobility devices**
  - Identify trends in payment, compliance, and fraud vulnerabilities and offer recommendations to improve detected vulnerabilities
Recent cases

— Owner sentenced to jail for submitting false and fraudulent claims to TX Medicaid - June 2017
  - Owner was convicted of submitting false and fraudulent claims to Texas Medicaid for DME that were not provided and/or not authorized by a physician
  - Forged and/or caused others to forge the signatures of physicians on the required prescription forms
  - Billed for larger, higher-paying sizes of pull-ups and diapers regardless of whether those sizes were needed or provided

Recent cases (continued)

— DME Manufacturer Agrees To Pay $2.715 Million To Resolve False Claims Allegations - June 2017
  - The company caused the submission of false claims to Medicare through their marketing of certain devices as DME despite knowing that these devices did not have the expected life of a durable device.
  - Devices were pre-programmed with a specific number of therapy hours well below the expected life of a DME device, and were never used again once those hours expired
Recent cases (continued)

— Oxygen Equipment Provider Pays $11.4 million To Resolve False Claims Act Allegations - April 2017
  - Government accused the entities of submitting claims for reimbursement to Medicare and other federal healthcare programs in violation of program rules and as part of a cross-referral kickback scheme with sleep clinics

**Oxygen Equipment Provider Pays $11.4 Million to Resolve False Claims Act Allegations**

The Department of Justice announced today that Braden Partners, L.P., doing business as Pacific Pulmonary Services, has agreed to pay $11.4 million to resolve allegations against it and its general partner, Teijin Pharma USA LLC for violating the False Claims Act by submitting claims for reimbursement to Medicare and other federal healthcare programs for oxygen and related equipment supplied in violation of program rules, and for sleep therapy equipment supplied as part of a cross-

Recent cases (continued)

— Company to Pay $34.8 million for Allegedly Causing False Claims Related to the Sale of Masks Designed to Treat Sleep Apnea- March 2016
  - Government alleges a violation of False Claims Act for paying kickbacks in the form of free call center services to DME suppliers that bought its masks for patients with sleep apnea.

**Respironics to Pay $34.8 Million for Allegedly Causing False Claims to Medicare, Medicaid and Tricare Related to the Sale of Masks Designed to Treat Sleep Apnea**

Respironics Inc., based in Murrysville, Pennsylvania, has agreed to pay $34.8 million to resolve alleged False Claims Act violations for paying kickbacks in the form of free call center services to durable medical equipment (DME) suppliers that bought its masks for patients with sleep apnea, the Department of Justice announced today.
Compliance challenges with DME products and control considerations

KPMG's Compliance Program Framework
So what...

Risk areas and corresponding controls

— Billing for items or services not provided
  - Delivery ticket – date of delivery, signature of beneficiary, signature of company employee, description of DME (Prevent and Detect)

— Billing for items that are not medically necessary
  - Face-to-face encounters – documented within six months prior to physician’s order (Prevent and Detect)

— Sales/Referral practices
  - Compensation structure for internal and external sales force are compliant with Stark and AKS (Prevent and Detect)
  - Analyze referral patterns (Detect and Respond)

— Written order prior to delivery (WOPD)
  - Training on requirements (Prevent)
  - Prior authorization (Prevent and Detect)
  - Controls built into order entry and dispatch systems (Prevent and Detect)

So what...

Risk areas and corresponding controls (continued)

— Excluded individuals
  - Pre-employment screening checks (Prevent)
  - Routine screening (e.g., monthly) (Detect)

— Complete and accurate Certificate of Medical Necessity (CMN)
  - Controls built into order entry and dispatch systems (Prevent and Detect)
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