



## Center for Program Integrity



*Alec Alexander  
Deputy Administrator and  
Director of the Center for  
Program Integrity*

*April 27, 2018*

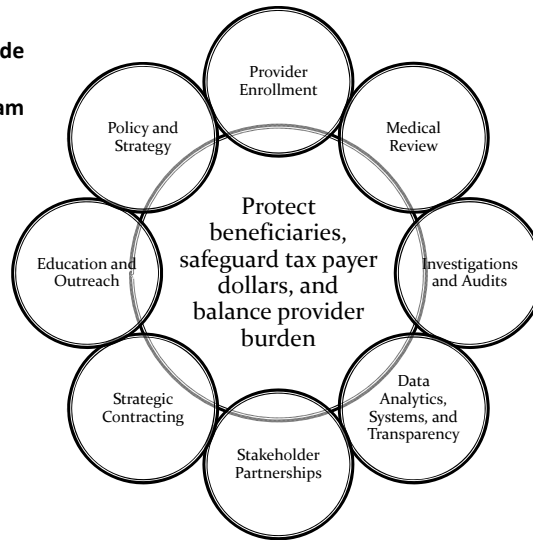
### Center for Program Integrity (CPI)

Alec Alexander, Deputy Administrator and Center Director  
Jonathan Morse, Deputy Director  
George Mills Jr., Deputy Director

- **Created:** Department of Health and Human Services (HHS) Secretary created CPI to align Medicare and Medicaid program integrity activities in March 2010
- **Allocated FTEs:** 472
- **Current Organization:**
  - 8 Groups
  - 24 Divisions, including four field offices
- **Budget:** 20 funding sources totaling \$1.3 billion
- **Work:** Serves as CMS's focal point for all national and statewide Medicare and Medicaid program integrity functions and the establishment of an integrated and coordinated national framework for program integrity-related policies and procedures

## CMS Program Integrity Foundation and Functions

CPI is responsible for national and state-wide Medicare, Medicaid, and Exchanges program integrity functions.



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## CPI Priorities

CPI's priorities in 2018:

- Invest in data and analytics to support fraud detection and prevention efforts
- Reduce burdensome documentation requirements for providers
- Strengthen communication and collaboration with all our partners

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## Center for Program Integrity (CPI) Group Director Contact Information

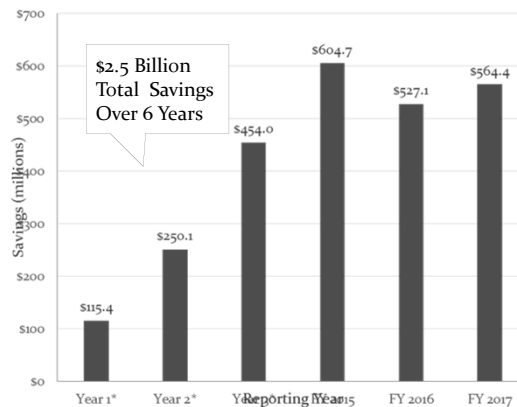
<p><b>Provider Enrollment and Oversight Group</b> Zabeen Chong, Director <a href="mailto:Zabeen.Chong@cms.hhs.gov">Zabeen.Chong@cms.hhs.gov</a></p> <p><b>Investigations and Audits Group</b> Mark Majestic, Director <a href="mailto:Mark.Majestic@cms.hhs.gov">Mark.Majestic@cms.hhs.gov</a></p> <p><b>Executive Support Group</b> Lisa Jarvis-Durham, Director</p> <p><b>Data Analytics and Systems Group</b> Raymond Wedgworth, Director</p>	<p><b>Provider Compliance Group</b> Melanie Combs-Dyer, Director <a href="mailto:Melanie.Combs-Dyer@cms.hhs.gov">Melanie.Combs-Dyer@cms.hhs.gov</a></p> <p><b>Data Sharing and Partnership Group</b> Merri-Ellen James, Director <a href="mailto:Merri-Ellen.James@cms.hhs.gov">Merri-Ellen.James@cms.hhs.gov</a></p> <p><b>Contract Management Group</b> Craig Gillespie, Director</p> <p><b>Governance Management Group</b> Mary Greene, M.D., Director</p>
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## Fraud Prevention System (FPS)

FPS is the state-of-the-art predictive analytics system that is part of CMS's comprehensive Program Integrity strategy.

- Identify leads for early intervention by MAC/UPIC
- Identify bad actors
- Deny claims not supported by Medicare Policy

FPS Identified Savings

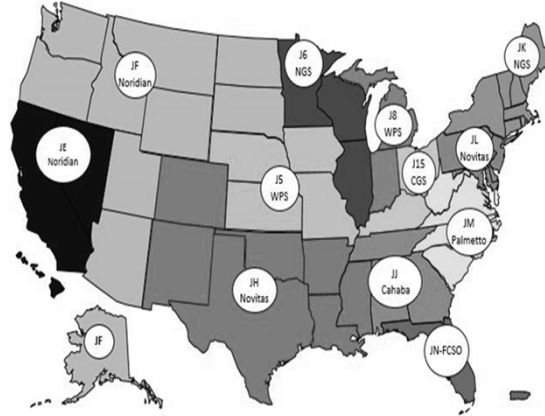


\*Years 1, 2, and 3 were determined by statutory mandate. Year 1 covered July 1, 2011 – June 30, 2012. Year 2 covered Oct 1, 2012 – Sep 30, 2013. Year 3 covered Jan 1, 2014 – Dec 31, 2014.

## Medicare Administrative Contractors (MACs)

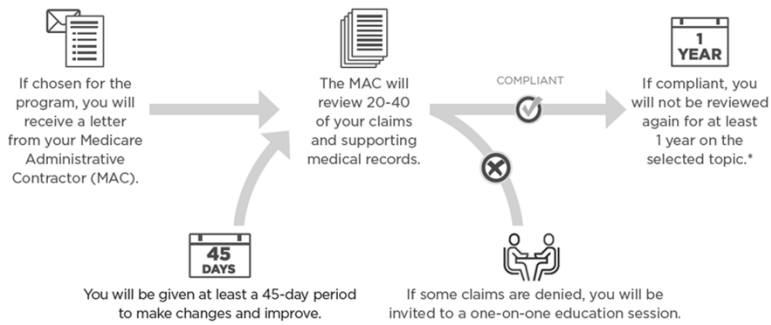
Goal: **Prevent** improper payments

- Targeted Probe and Educate - Three rounds of Prepayment Probe Reviews
- Prior Authorization- Request submitted prior to services beginning
- Pre-Claim - review occurs after services start but prior to the final claim being submitted



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## Targeted Probe & Educate



- Pilot began early 2017
- Nationwide began 10/2017
- Has been well received by Provider community.
- For Provider Questions write to:  
[ReducingProviderBurden@cms.hhs.gov](mailto:ReducingProviderBurden@cms.hhs.gov)

\*MACs may conduct additional review if significant changes in provider billing are detected.

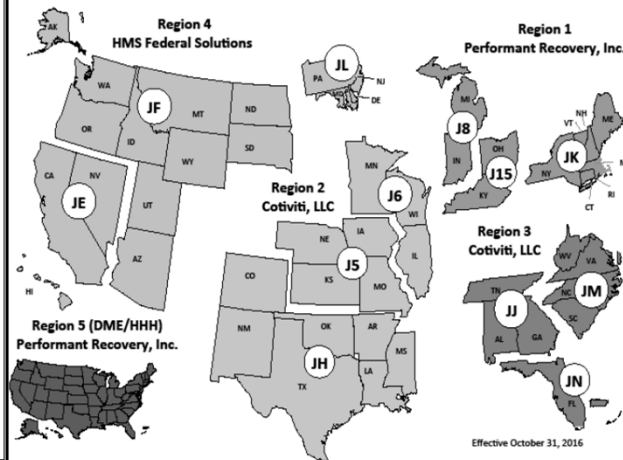
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# Recovery Audit Contractors (RACs)

Goal: Find and correct past improper payments

As part of the Recovery Audit Program, RAC auditors conduct post payment review of claims to identify potential underpayments and overpayments in Medicare FFS

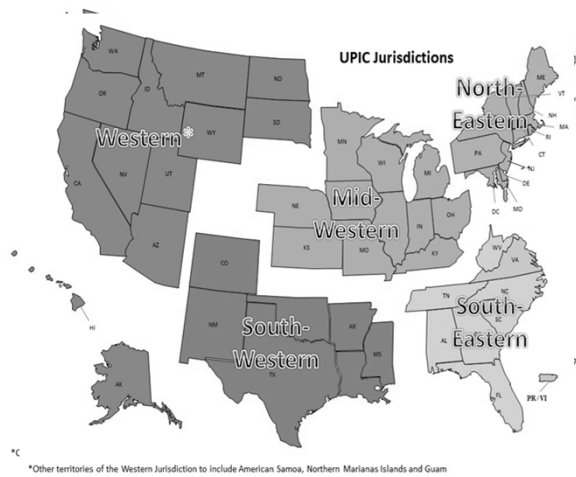
## Medicare Fee-for-Service RAC Regions



# Unified Program Integrity Contractors (UPICs)

Goal: To identify fraud and improper payments:

- Integrate audit and investigation program integrity functions across Medicare and Medicaid
- Strengthen coordination of Federal and State program integrity efforts
- Refer fraud to law enforcement



## Medicare Drug Integrity Contractor (MEDIC)

Goal: Identify cases of suspected fraud, develop them thoroughly and in a timely manner, and take immediate action to ensure that Medicare Trust Fund monies are not paid inappropriately.

- Investigates Medicare Parts C and D prescriber, pharmacy and beneficiary suspected fraud, waste and/or abuse
- Develops investigations thoroughly and in a timely manner
- Recommends appropriate administrative actions to CMS
- Refers cases to HHS/OIG and other law enforcement entities if appropriate.

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## Roles of the Various Medicare Improper Payment Review Entities

		Volume of Claims	Purpose of Review
<b>MAC</b>	Medicare Administrative Contractors (Targeted Probe & Educate)	20-40 cases x 3 rounds (60-120 cases)	To <b>prevent future</b> improper payments (pre-payment) - Targeted Probe & Educate (TPE)
<b>RAC</b>	Medicare FFS Recovery Auditors	Variable upon number of claims with improper payments for this provider	To <b>detect and correct past</b> improper payments (post-payment)
<b>UPIC</b>	Unified Program Integrity Contractors	Variable upon number of potentially fraudulent claims submitted by provider	To identify <b>potential fraud/ Improper payments</b>
<b>MEDIC</b>	Medicare Drug Integrity Contractor	Varies on the focus of the MEDIC	To identify <b>fraud and improper payments Part C &amp; D</b> <sup>12</sup>