

Introduction

- We live in a constantly changing world.
- Change often brings stress.
 - Acute stress = good (wakes up brain/body)
 - Chronic stress = bad (greater reactivity)
 & slower recovery; triggered more easily)

"An unfortunate side effect of the COVID-19 pandemic is its impact on psychological distress and mental health..."

- Jennifer J. Heisz Professor, McMaster University



Three words to remember:

- Recognize
- *Resolve
- **♦**Respond

SUR

(What is change?)

(How do I change?)

(What will I do?)

FACILITATE INNOVATION!

"For how I am, shame on my parents. If I stay that way, shame on me." - Ronald Pitzer, University of Minnesota





Facilitating Innovation

(Cultivating a Climate for Paradigm Shift)



RECOGNIZE

Characteristics of change

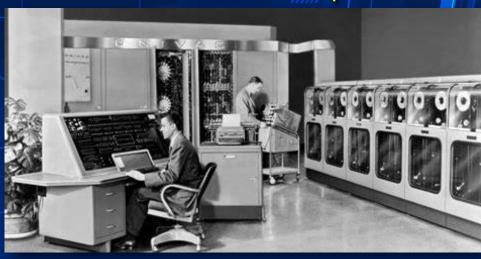




RECOGNIZE

Change can be Inspiring

- Neither good nor bad
- Break out of my "comfort zone"
- Forces me to raise self-expectations







Facilitating Innovation

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The SECOND WORD:

RESOLVE

Balancing two opposite mindsets

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Determination (exhibiting 3 types of flexibility)

- <u>Cognitive</u>: the ability to incorporate different thinking strategies and mental frameworks into planning decision-making, and managing day-to-day work
- Emotional: the ability to vary one's approach in dealing with emotions (both their own and those of others)
- <u>Dispositional</u>: the ability to operate from a place of optimism grounded in realism and openness

Allan Calarco, author "Adaptability: Responding Effectively to Change"

All three see change as an opportunity rather than a threat.

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Facilitating Innovation

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The THIRD WORD:

RESPOND

What do we do now?

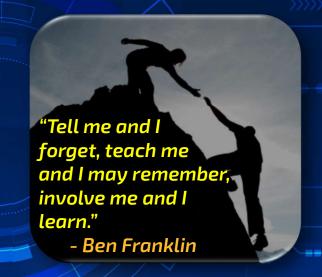
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RESPOND

An OUTWARD Look: Encouraging

- Passing on what I have learned (mentor)
- Making the most of the situation (maximize)
- Someone else will also benefit (motivate)

AVERAGE = the best of the worst & the worst!



"If your actions inspire others to dream more, learn more, do more, and become more, you are a leader." - John Quincy Adams, American President

Conclusion/Review



- Change is Inevitable
- Change is Inexorable
- Change is Inspiring

Resolve

- With Deference
- With Determination (balance these two)



Respond

- Inward Embracing
- Upward Empowering
- Outward Encouraging

"Keep your mind open to change all the time. Welcome it. Court it. It is only by examining and re-examining your opinions and ideas that you can progress."

- Dale Carnegie, American author



Be a Catalyst; NOT an Antagonist!

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